

2016-2017 Budget



BUDGET PRESENTATION

September 1, 2015

Thank You!

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Cooperation and Collaboration

- Board of Commissioners
- Administrative Support - Dlane Armstrong
- Finance Department
 - James Latham
 - Alexis Retter
- Elected Officials
- Department Heads
- County Employees

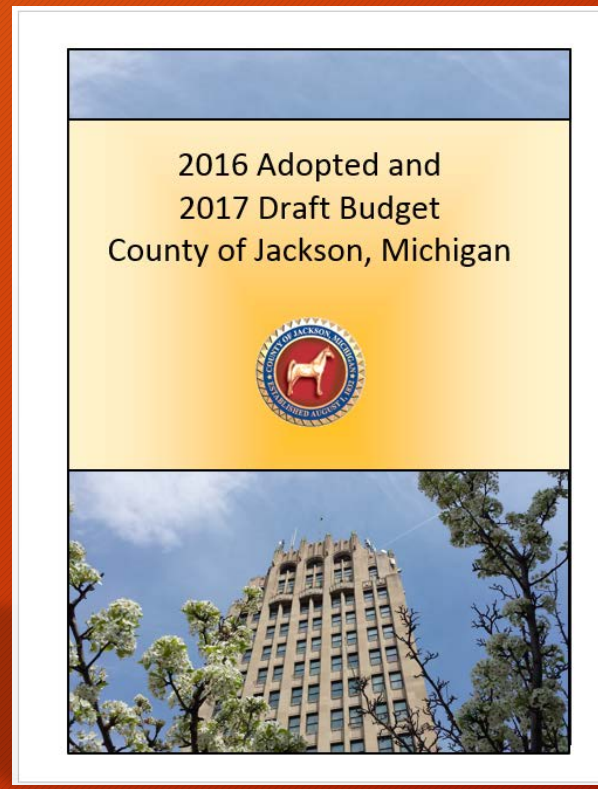


Transition - Two Year Budgeting

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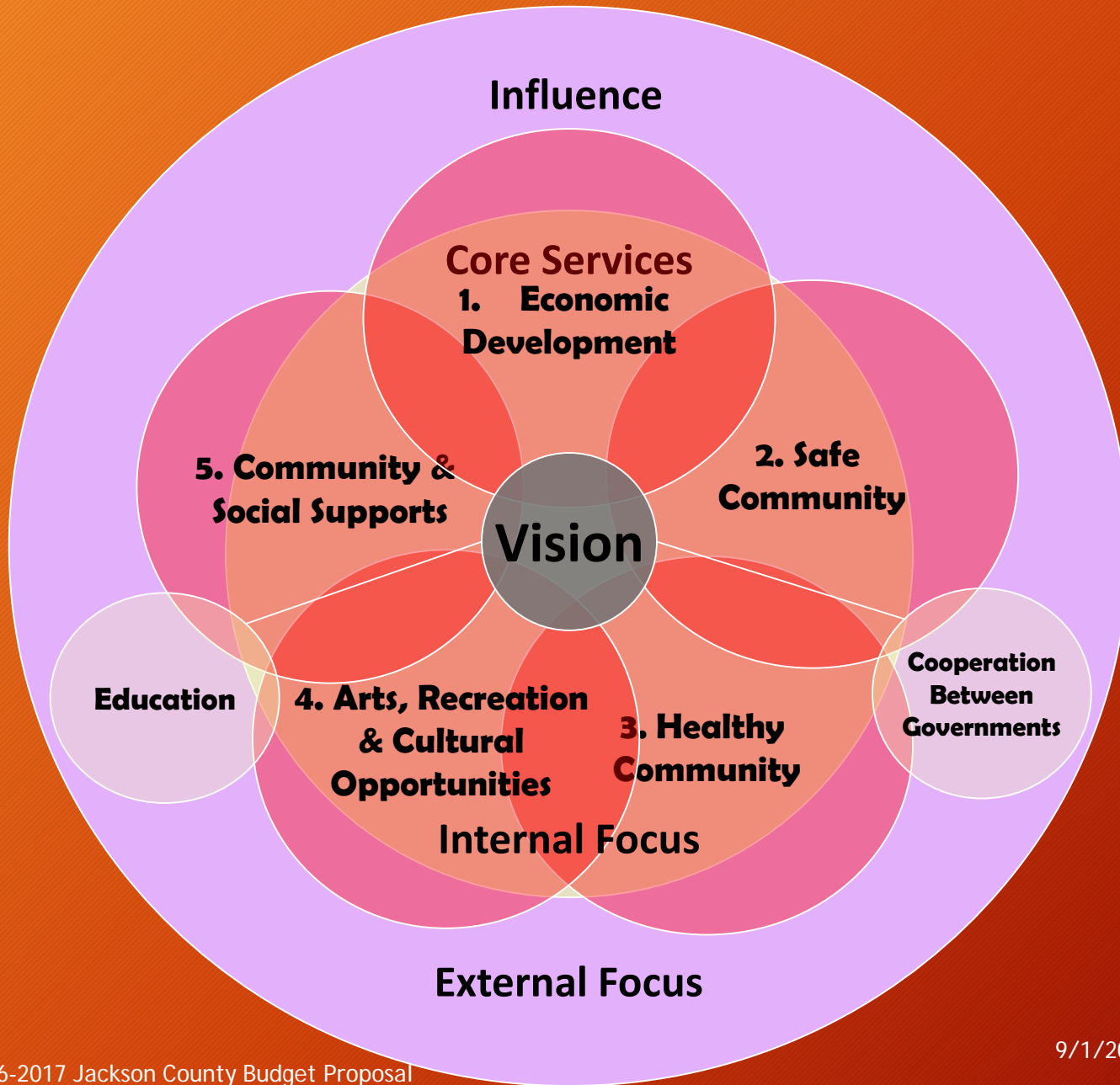
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Jackson Board of Commissioners Strategic Priorities



Organizational Goals

Improved Work Environment

Organizational Values

Quality

Integrity

Community

Teamwork

Efficiency

Accountability

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Accomplishments

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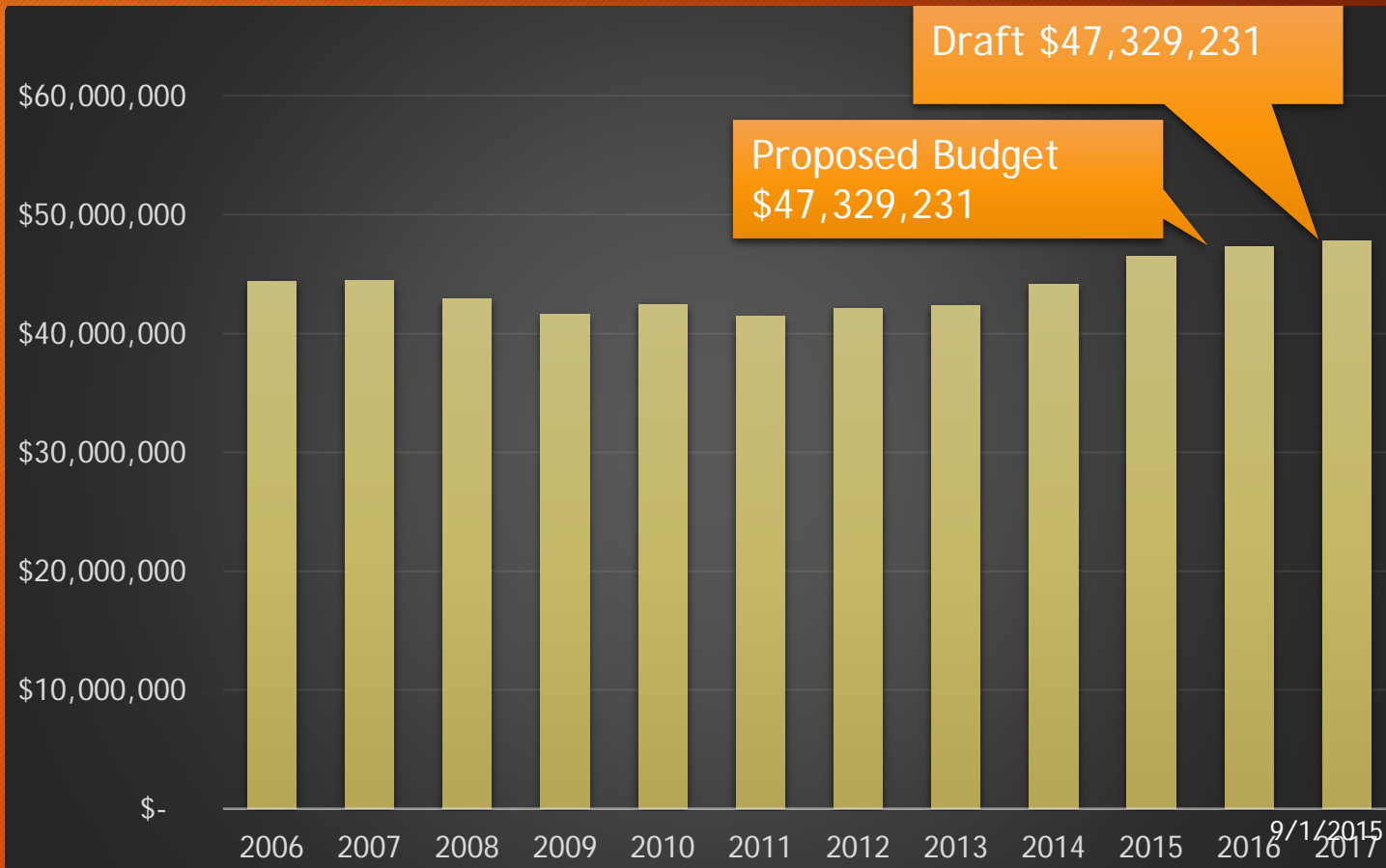
Strategic Plan Reports Given Throughout the Year

- Economic Development
Land Assembly Discussions
- Safe Community
54% of County Budget in Courts and Law Enforcement
- Healthy Community
HIO - Community Survey Progress
- Recreation & Cultural Opportunities
Swains Lake Bathhouse, Cascades, Fair
- Community & Social Supports
Financial Stability Discussions
- Education
C2C Lumina Foundation Grant
- Government Efficiency & Effectiveness
Partnership with Calhoun County



General Fund History

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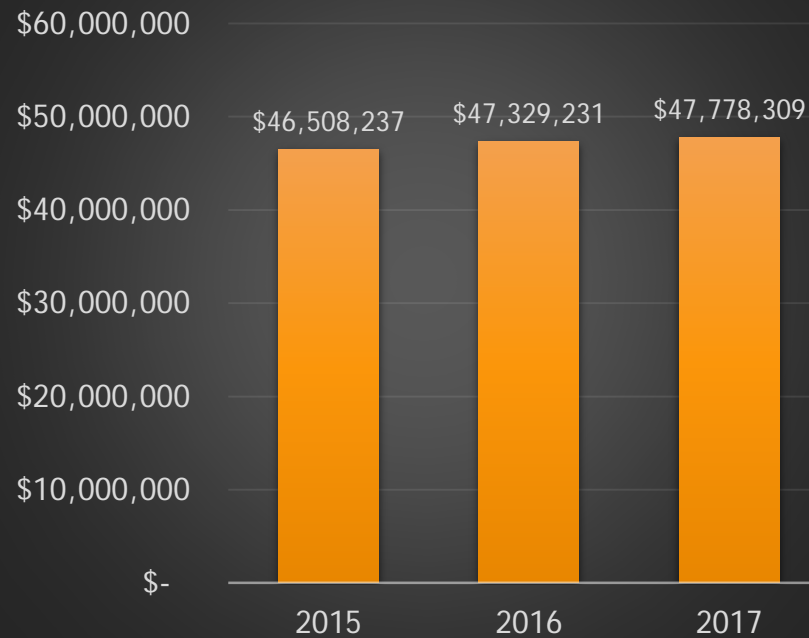
Difference from 2015 to 2016 to 2017

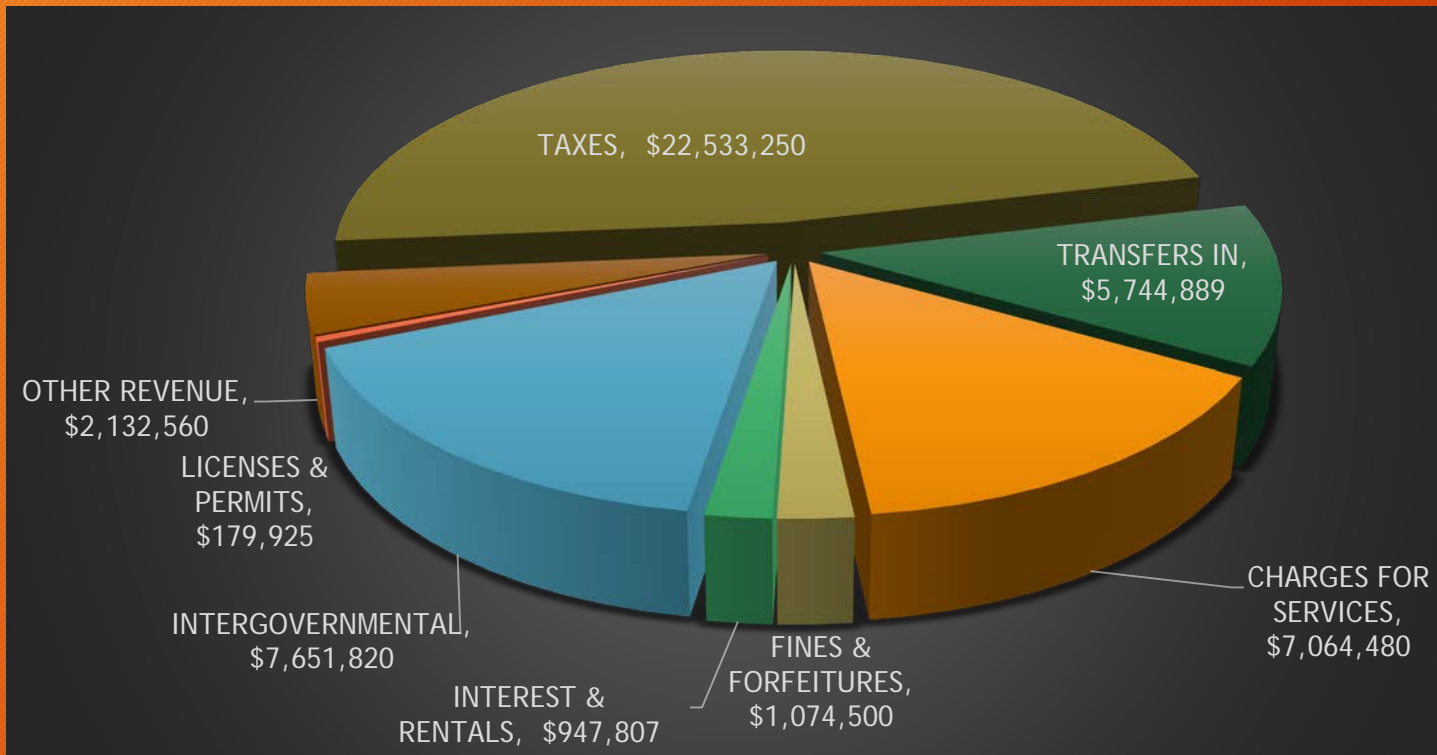
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GF Expenditure Changes

- 2015 to 2016 - 1.8%
- 2016 to 2017 - .9%

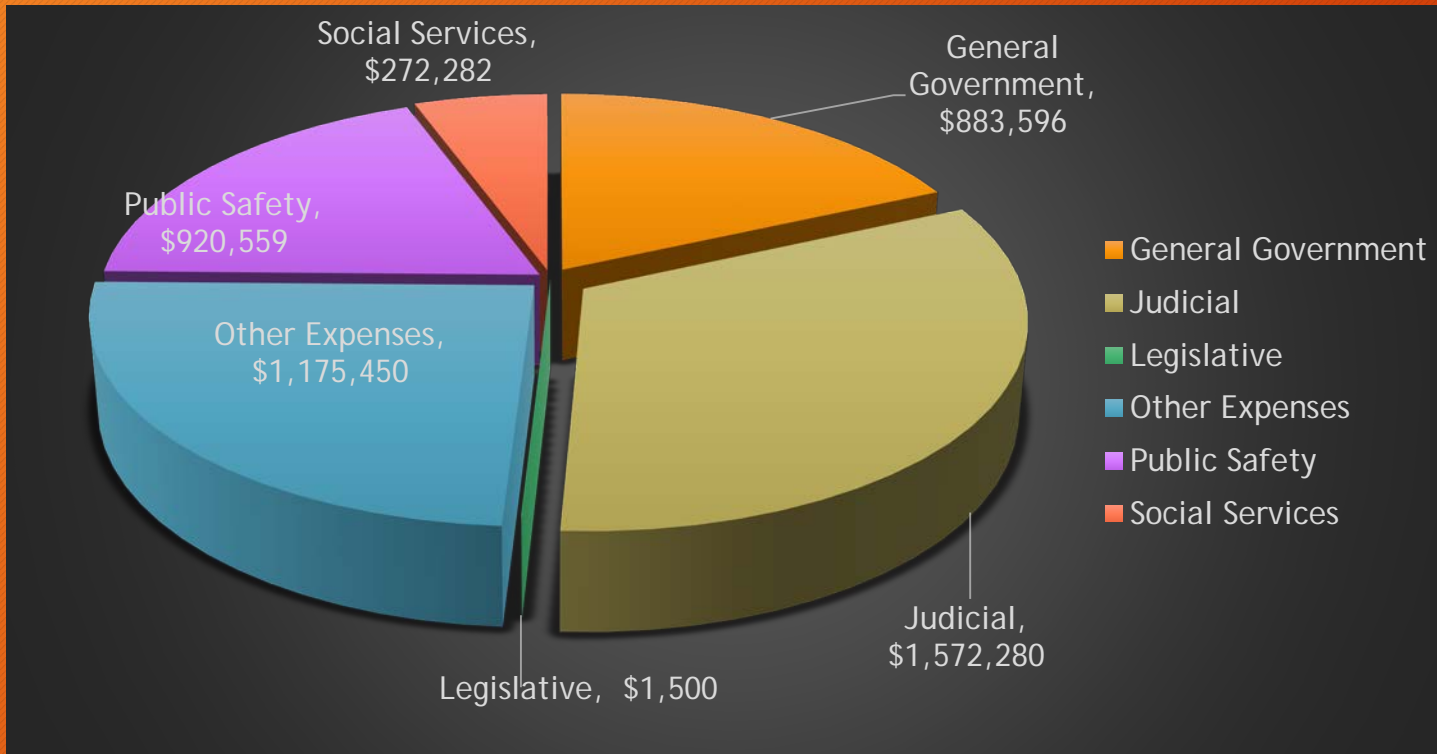
Three-Year Outlook





2016 Revenues by Caegory

8

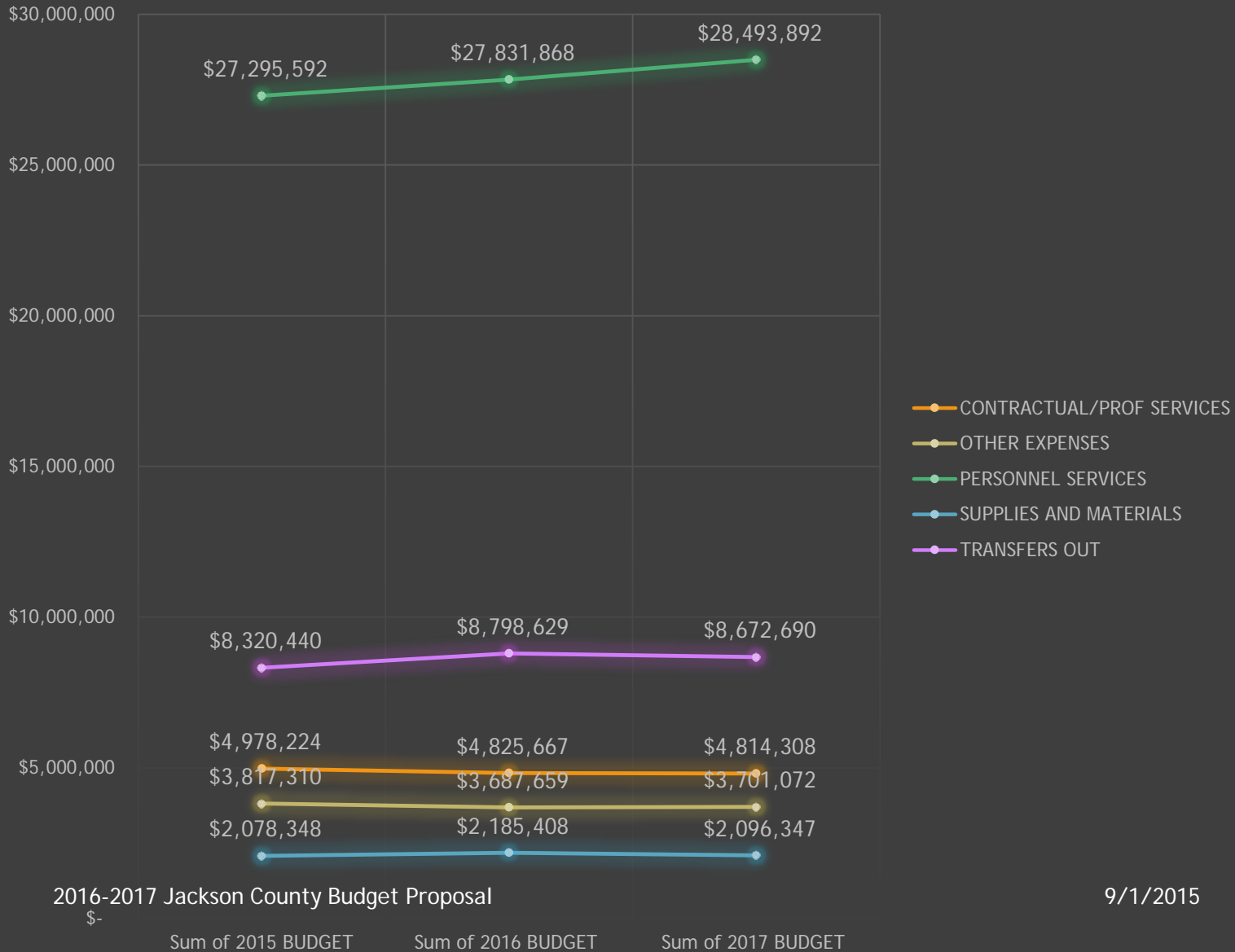


2016 Expenses by Group

\$47,329,231

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Expenditures by Group



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Budget Drivers

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- Health Care
 - 2016 (5%) (\$400,000)
 - 2017 (5%) (\$400,000)
- Liquor Tax State Distribution (\$249,000)
- Pension Costs
 - 2016 (\$150,000)
 - 2017 (\$150,000)



Balancing Measures 2016-2017

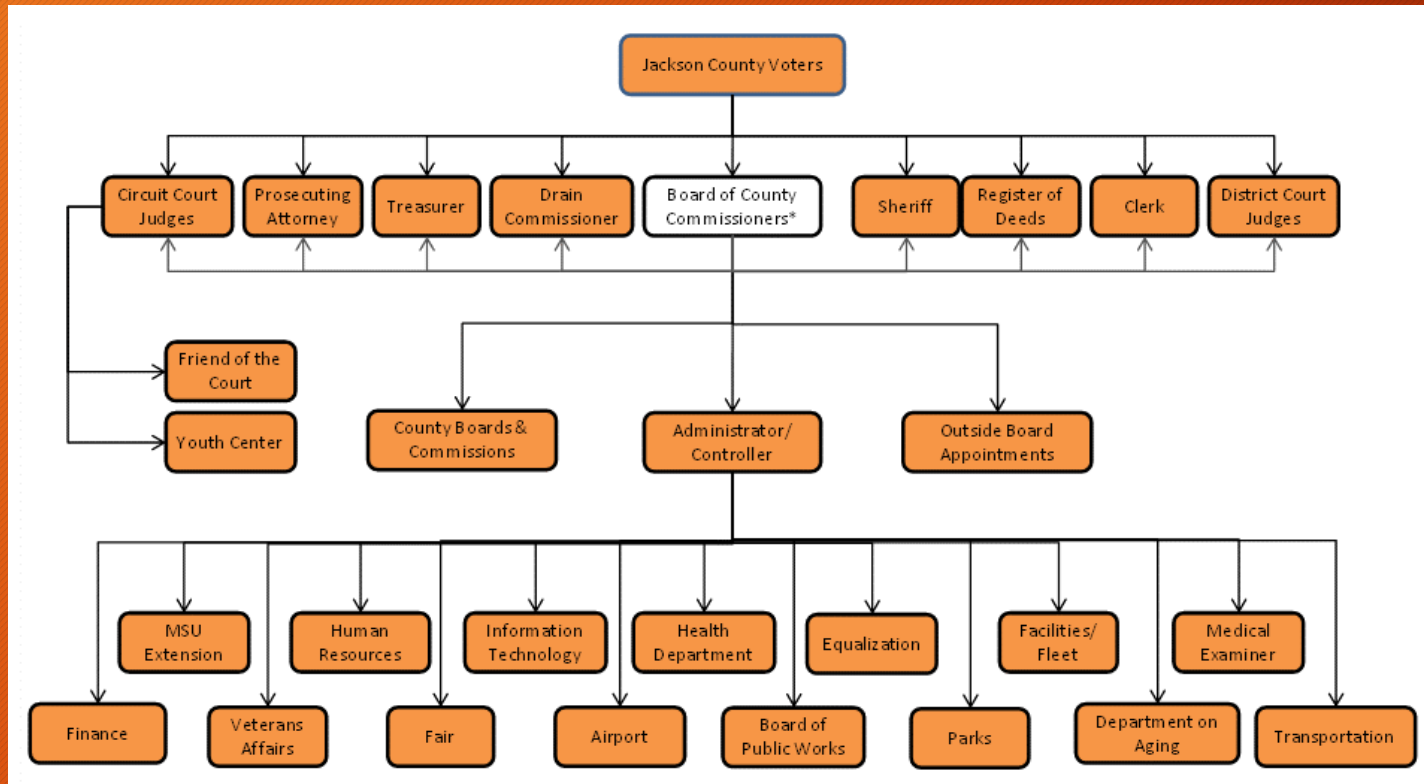
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• Boarders, Diverted Felons	\$56,000
• Sheriff Service Revenues	\$191,104
• Sheriff Department Cuts	(\$248,938)
• JTSP Fund Reallocation	\$50,000
• Prosecutor Service Revenues	\$50,000
• Jackson Area Transportation Authority	(\$100,000)
• Food System Economic Partnership	(\$7,500)
• 911 Fee Increase to \$1.50	\$750,000

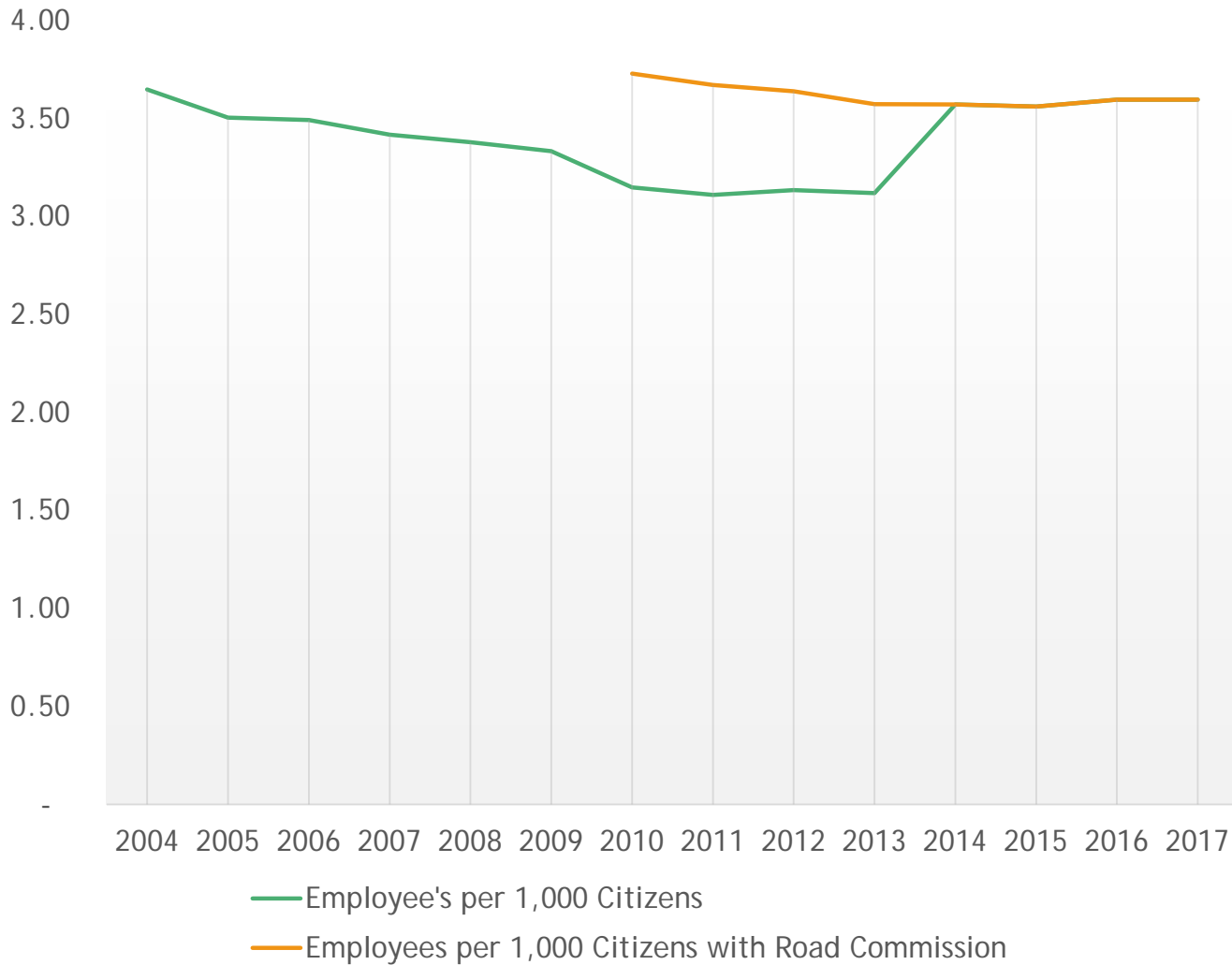


Organization 577.96 FTE's

13



Employee's per 1,000 Population



Recommended Adjustments

15



Sheriff's Department

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Sheriff Proposal:

Net Revenue Increase various contracts

Boarders, Diverted Felons 56,000

College, Township Contracts 188,500

Other revenue net + 2,604

247,104

Personnel costs 3 positions + K-9 program 179,775

Various non personnel cost reductions 69,163

248,938

Net change

496,042



Other Departments

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- Prosecutor
 - Economic Crimes Unit
 - Service to businesses for the collection of money from bad checks and other economic crimes



OFFICE OF THE PROSECUTING ATTORNEY

JERARD M. JARZYNKA, PROSECUTING ATTORNEY

JACKSON COUNTY, MICHIGAN



District Court

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- Jackson Traffic Safety Program (JTSP)
 - District Court recommends the County use \$50,000 from JTSP funds
 - JTSP collects annually around \$110,000
 - Committee originally created when federal funds were collected
 - Revenue is now all local
 - Administrator/Controller recommends reconstituting the committee under the Board of Commissioners
 - \$50,000 of those funds will now go to offset traffic enforcement costs

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Cuts to Appropriations

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Organization	Appropriation
Jackson Area Transportation Authority (JATA)	\$100,000
Food System Economic Partnership (FSEP)	\$7,500



Recommended Revenue Changes

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Fully Support 911 at Serviceable Level

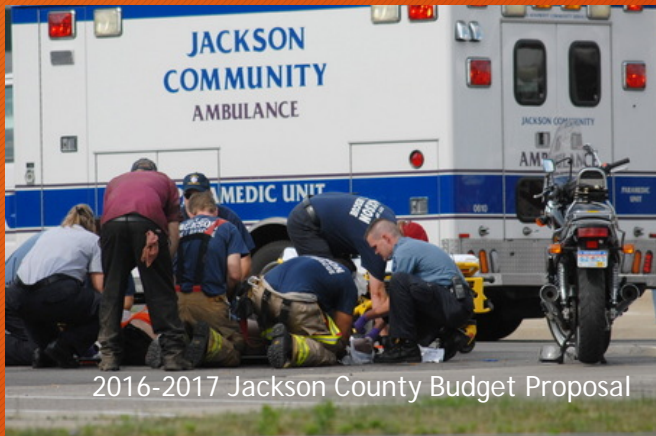


Emergency 911

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- Goal
 - Self-sufficiency from telecom surcharges
- Cost Drivers
 - Appropriate Service Level
 - Facility Support & Depreciation
 - Infrastructure (Radio)
 - Technology & Support



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Appropriate 911 Service Level

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Current Level of Service

- 1 Lieutenant
- 19 Communication Technicians (3 shifts)

Desired Service Level

- 1 Lieutenant
- 3 Shift Supervisor Technicians
- 19 Communication Technicians



Facility Support & Depreciation

23

- Significant funds were invested in the current facility.
- We anticipate that facility to last 20+ years
- It will require updates and upkeep



Infrastructure (Radio)

24



- New antenna towers are needed within the first two years.
 - Cost around \$330,000 per tower
- Maintenance and updating of radio infrastructure needs will follow.



Technology & Support

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- Software
- Hardware
- Equipment
- IT Support

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Township Incentive Program

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- Grants to local police and fire agencies
- Surplus revenues will be used to fund local communication needs by application.
- Proposals can be reviewed and granted
- Elimination of city charge



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Dependent on 911 Fee

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Current Jackson County Fee \$0.44

State Average for Counties with Surcharge (no millage) \$1.33

Fully Funded at Serviceable Level with Township Participation \$1.50

Partially Subsidized with continued General Fund Support \$1.29

After working through Capital Plan and projections with the Sheriff, Information Technology, and the Facilities Departments



Dollars and Cents

28

2014 Beginning Fund Balance	\$12,665,823
2014 End Fund Balance	\$13,086,670
<hr/>	
Added to Fund Balance in 2014	\$420,847
Fund Balance Above 24%	\$3,228,782
<hr/>	
Planned Use in 2015	\$1,320,167
Planned Use in 2016	\$640,268
Planned Use in 2017	\$1,033,917
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Excess Fund Balance Remaining at End of 2017	\$234,429



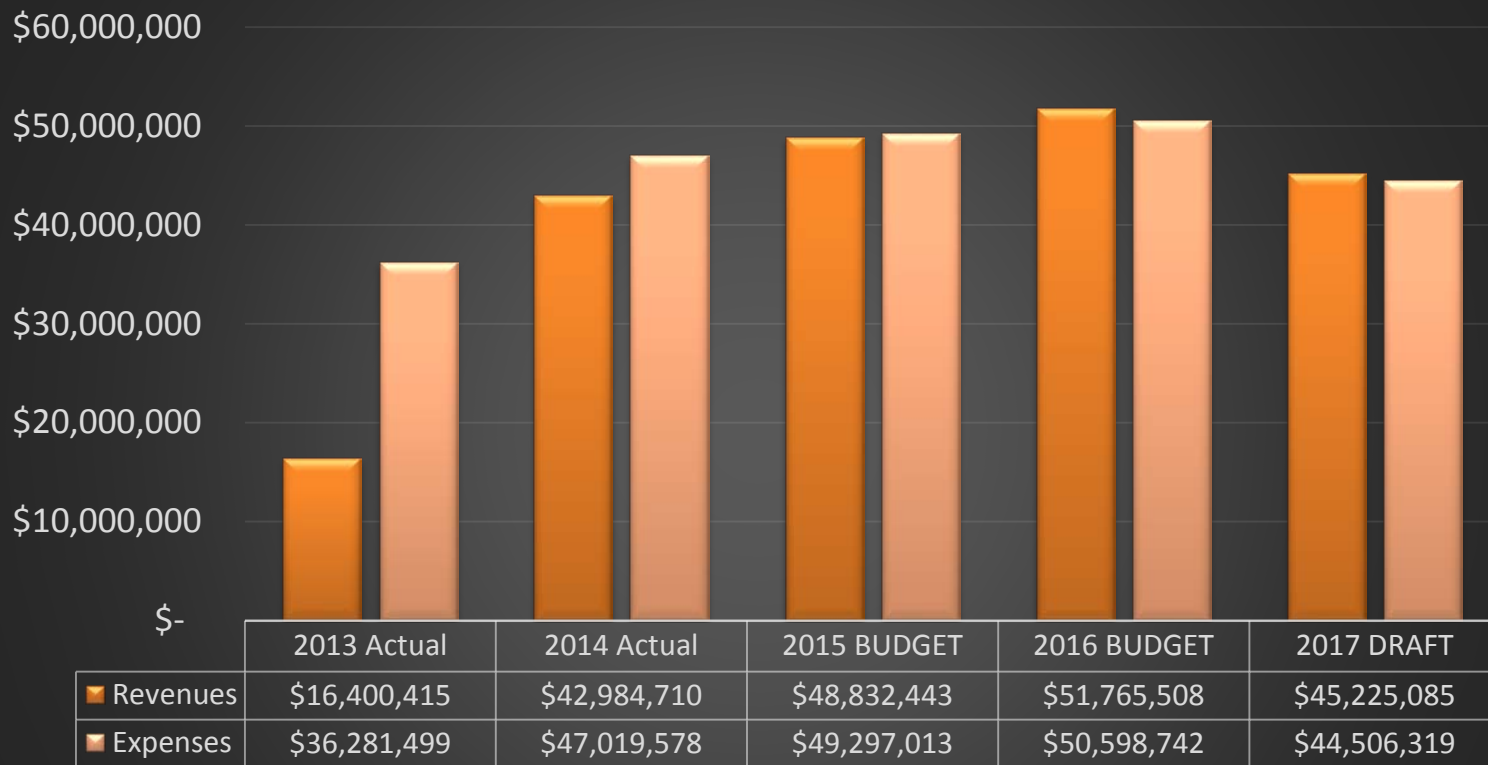
Other Funds

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Other Fund Revenues & Expenses

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■ Revenues ■ Expenses



Largest Other Funds

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Health Fund



Transportation Fund



Child Care



Friend of the Court Fund



FUND	DESCRIPTION	2013 Actual	2014 Actual	2015 BUDGET	2016 BUDGET	2017 BUDGET
201	TRANSPORTATION		16,872,088	17,396,000	17,940,050	17,940,050
208	COUNTY PARKS	867,250	1,136,114	953,774	944,000	952,750
215	FRIEND OF COURT	3,163,535	3,142,940	3,572,252	3,668,091	3,601,371
218	GOLF COURSES	525,586	678,831	679,698	675,786	679,336
221	HEALTH FUND	4,940,707	6,085,555	6,954,229	6,517,360	6,464,724
245	PUBLIC IMPROVEMENT & BUILDING	1,373,083	898,590	4,858,862	1,684,072	2,134,072
246	AIRPORT RUNWAY PROJECT	743,504	58,075	250,000	90,000	90,000
247	FALLING WATERS TRAIL FUND	12,911	179,006	362,540	85,000	85,000
248	CASCADES PRESERVATON	1,936	828	360,496	55,902	55,902
256	ROD AUTOMATION FUND	58,523	238,290	148,500	149,000	149,000
257	BUDGET STABILIZATION	489,221	469,482			
263	CONCEALED PISTOL LICENSING				10,000	11,000
264	P.A. DRUG ENFORCEMENT	15,432	1,861		40,000	40,000
265	SHERIFF DRUG ENFORCEMENT	48,060	10,422		16,000	16,000
267	JOINT NARCOTICS FORFEITURE	149,866	171,482		120,000	120,000
269	LAW LIBRARY	6,738	11,500	6,500	6,500	6,500
278	COM DEVELOPEMENT BLOCK GRANT	897,849	494,456		80,000	80,000
280	JAIL MILLAGE	2,115,927	2,140,182	2,145,517	2,145,517	2,145,517
281	DEPARTMENT ON AGING MILLAGE	1,023,843	1,077,377	969,032	1,100,000	1,100,000
285	MI JUSTICE TRAINING	68,449	87,875		58,000	58,000
290	JACKSON COUNTY FIA	31,631	18,881		29,000	29,000
292	CHILD CARE	6,174,380	5,953,320	6,390,641	6,635,375	6,499,110
294	VETERAN'S TRUST	77,157	107,335		90,000	90,000
295	AIRPORT	522,369	584,381	565,290	576,180	590,720
297	MEDICAL CARE MOE	1,243,511	646,026	850,000	850,000	850,000
402	EQUIPMENT AND/OR REPLACEMENT	886,577	1,380,097	1,786,607	884,646	884,646
466	SHERIFF DEPARTMENT EQUIPMENT	1,556,378	1,963,522		1,265,000	1,670,229
515	RESOURCE RECOVERY FACILITY	8,291,960	1,543,847		164,838	166,825
561	FAIR	995,116	1,067,215	1,047,075	1,047,075	1,047,075
	Total	36,281,499	30,147,490	31,901,013	28,987,342	29,616,777

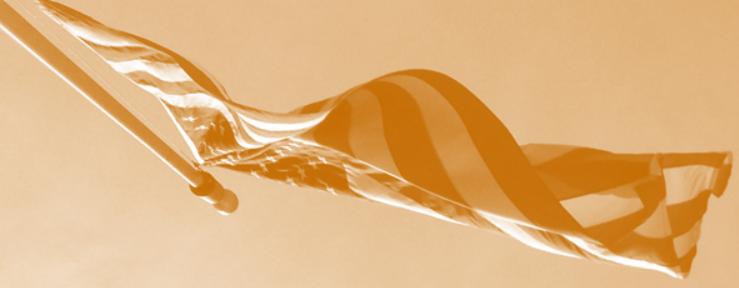
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FUND	DESCRIPTION	2013 Actual	2014 Actual	2015 BUDGET	2016 BUDGET	2017 BUDGET
201	TRANSPORTATION		16,332,198	16,931,430	17,940,050	17,940,050
208	COUNTY PARKS	854,794	1,127,001	953,774	944,000	952,750
215	FRIEND OF COURT	3,112,800	3,215,432	3,572,252	3,668,091	3,603,371
218	GOLF COURSES	476,034	680,434	679,698	675,786	679,336
221	HEALTH FUND	3,880,537	5,448,270	6,954,229	6,517,360	6,464,724
245	PUBLIC IMPROVEMENT & BUILDING	511,089	758,676	4,858,862	2,415,398	2,415,398
246	AIRPORT RUNWAY PROJECT	526,546	84,402	250,000	90,000	90,000
247	FALLING WATERS TRAIL FUND	500	1,050	362,540	85,000	85,000
248	CASCADES PRESERVATON	44,935	25,000	360,496	55,902	55,902
256	ROD AUTOMATION FUND	159,956	146,846	148,500	149,000	149,000
263	CONCEALED PISTOL LICENSING				10,000	11,000
264	P.A. DRUG ENFORCEMENT	1,154	40,015		40,000	40,000
265	SHERIFF DRUG ENFORCEMENT	13,599	16,406		16,000	16,000
267	JOINT NARCOTICS FORFEITURE	127,017	134,243		120,000	120,000
269	LAW LIBRARY	6,500	6,500	6,500	6,500	6,500
278	COM DEVELOPEMENT BLOCK GRANT	897,849	494,923		80,000	80,000
280	JAIL MILLAGE	1,971,220	1,997,305	2,145,517	2,145,517	2,145,517
281	DEPARTMENT ON AGING MILLAGE	1,007,184	1,026,534	969,032	1,100,000	1,100,000
285	MI JUSTICE TRAINING	66,935	57,596		58,000	58,000
290	JACKSON COUNTY FIA	47,697	29,027		29,000	29,000
292	CHILD CARE	3,192,221	6,058,964	6,390,641	6,635,375	6,499,110
294	VETERAN'S TRUST	84,129	105,276		90,000	90,000
295	AIRPORT	558,279	553,788	565,290	576,180	590,720
297	MEDICAL CARE MOE	578,604	559,747	850,000	850,000	850,000
402	EQUIPMENT AND/OR REPLACEMENT	973,208	866,411	1,786,607	1,320,086	1,320,086
466	SHERIFF DEPARTMENT EQUIPMENT	1,457,593	1,105,145		1,265,000	1,670,229
515	RESOURCE RECOVERY FACILITY	(5,298,503)	1,057,948		164,838	166,825
561	FAIR	1,148,538	1,055,573	1,047,075	1,047,075	1,047,075
	Total	\$16,400,415	\$42,984,710	\$48,832,443	\$48,094,158	\$48,275,593





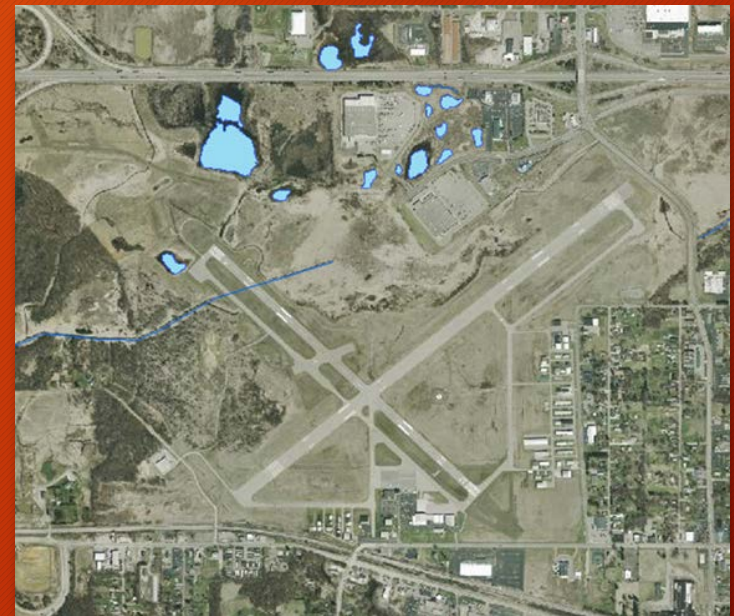
Capital Budgets



Airport

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Match money needed in 2016	\$150,000
Debt Service Needed in 2016	\$550,000
Match money needed in 2017	\$350,000
Debt Service Needed in 2017	\$550,000



Airport is a Key Driver in the Capital Budget



Capital - Vehicles in 2016

36

• Sheriff	7	\$180,000
• Facilities	1	\$28,000
• Friend of the Court	1	\$20,000
• Health	1	\$17,000
• Meals on Wheels	2	\$38,000
• <u>Parks</u>	1	\$35,000
	13	\$318,000



Other Major Projects

37

- Repayment for Financial System Purchase \$150,000
- Youth Center Generator \$40,000
- Electrical Upgrades at the Blackstone Fair Site \$50,000
- Rebuild of Parking Lot A at Human Services \$150,000
- Courthouse Window Replacement on South \$75,000



Road Projects for 2016

38

Robinson Road	W. Michigan to McCain	\$1,310,000
W Michigan Ave. Bridge	Reynolds to Chapel Road	\$4,064,799
Berry Road	Rives Eaton Road to Lansing Avenue	\$275,000
Rives Eaton Road	Perrine Road to Berry Road	
Hardcastle Road	Horning Road to Wampler's Lake Road	\$625,000



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Questions and/or Comments

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Next Steps

- Budget Documents online September 4, 2015
- Advertisement September 5, 2015
- Public Hearing September 15, 2015
- Approval September 15, 2015

